

BOLD THINKERS SERIES

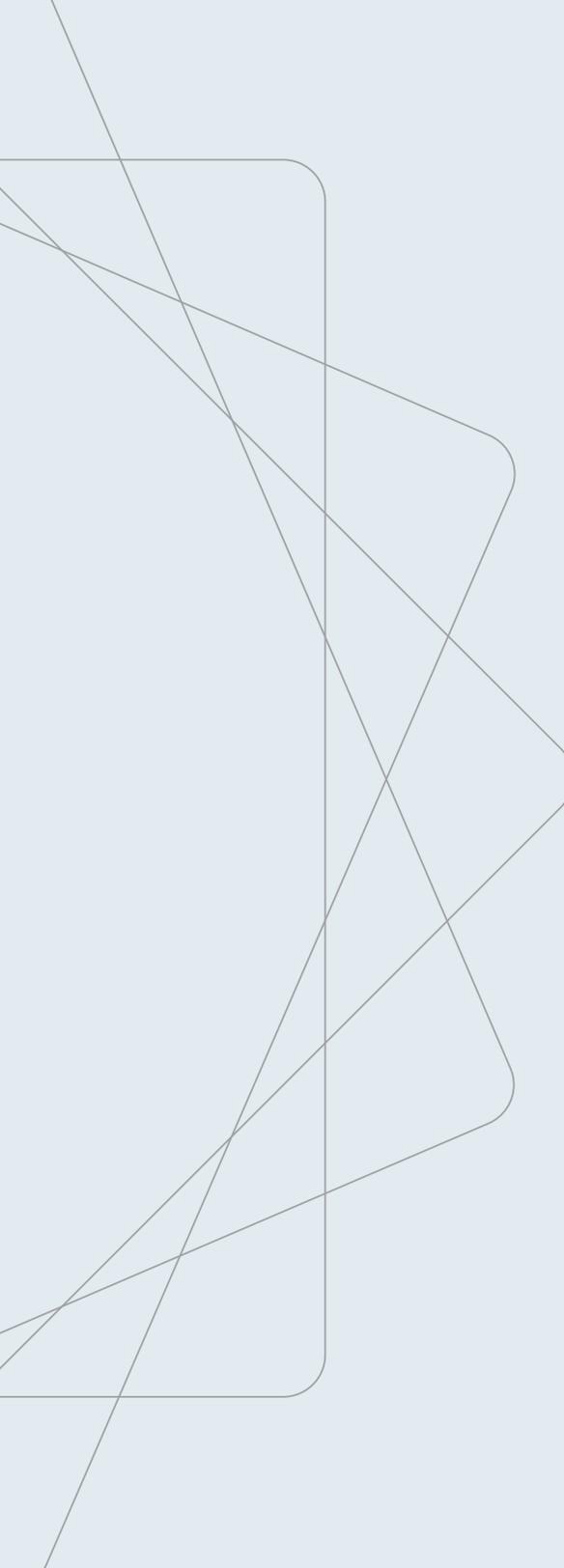


INSTITUTIONS: Can Development Wait that Long?

[#SoundGovernance](#)

MARCH 2, 2017 • 9 A.M. - 12 P.M.

Newseum, Knight Conference Center
Washington, DC



Abt Associates is pleased to present
this Bold Thinkers Series Event:
**Institutions: Can Development
Wait that Long?**

We are joined today by international thought leaders in governance to engage in robust discussions on transparency, accountability, and thinking and working politically.

For many years, Abt has ensured that citizens worldwide are empowered and that accountability and transparent governance is promoted across sectors. Our impact is felt through transparent and responsive institutions, equitable access to essential health and other public services, and improved mobilization and management of financial resources.

At all levels of society, we seek to understand the wider institutional environment and range of incentives that influence which national policies are made and how systems operate and services are delivered.

We hope today's event will stimulate bold thinking on global governance issues. Our goal is to ensure **#SoundGovernance** worldwide.

AGENDA

MARCH 2, 2017 • THE NEWSEUM • WASHINGTON, DC

Welcome

Stephen Pelliccia

*Division Vice President
International Economic Growth
Abt Associates*

Keynote

Michael Woolcock

*Lead Social Development Specialist
The World Bank*

Panel 1: Thinking and Working Politically: Yin and Yang

MODERATOR: Graham Teskey

*Principal Technical Lead, Governance
Abt Associates, Australia*

Melissa Brown

*Acting Deputy Assistant Administrator
USAID Bureau for Democracy,
Conflict and Humanitarian Assistance*

Juan Pardini

*Director
Mexican Institute for Competitiveness*

Charles Cadwell

*Director
Center on International Development and Governance,
Urban Institute*

Panel 2: Effective Governance: Lessons in Transparency and Accountability

MODERATOR: Tiernan Mennen

*Vice President, Governance
Abt Associates*

Ania Calderón

*Executive Director
Open Data Charter*

Mark Robinson

*Global Director, Governance
World Resources Institute*

Nathaniel Heller

*Managing Director
Results for Development*

Helene Grandvoinnet

*Lead Governance Specialist,
Governance Global Practice
The World Bank*

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SPEAKERS

#SoundGovernance

Keynote

Michael Woolcock

Lead Social Development Specialist
The World Bank



Michael Woolcock is Lead Social Development Specialist in the World Bank's Development Research Group, where he has worked since 1998. For eleven years he has also been a (part-time) Lecturer in Public Policy at Harvard University's Kennedy School of

Government. His current research focuses on strategies for enhancing state capability for implementation, on crafting more effective interaction between informal and formal justice systems, and on using mixed methods to assess the effectiveness of 'complex' development interventions.

In addition to more than 75 journal articles and book chapters, he is the co-author or co-editor of nine books, including *Contesting Development: Participatory Projects and Local Conflict Dynamics in Indonesia* (with Patrick Barron and Rachael Diprose; Yale University Press 2011), which was a co-recipient of the best book prize by the American Sociological Association's section on international development, and, most recently, *Building State Capability: Evidence, Analysis, Action* (with Matt Andrews and Lant Pritchett; Oxford University Press 2017). He is a co-founder of the World Bank's global Justice for the Poor program.

In 2006-2009 he was the founding research director of the Brooks World Poverty Institute at the University of Manchester, and has recently returned from 18 months in Malaysia, where he helped establish the World Bank's first Global Knowledge and Research Hub. An Australian national, he completed his undergraduate studies at the University of Queensland, and an MA and PhD in sociology from Brown University.

[@Worldbank](#)

Panel 1: Thinking and Working Politically: Yin and Yang

Graham Teskey MODERATOR

Principal Technical Lead, Governance
Abt Associates, Australia



Graham Teskey is the Principal Global Lead for Governance for Abt Associates, based in Canberra Australia. Before joining Abt Associates, Graham was the Principal Governance Specialist for the Australian Government's Department of Foreign Affairs and Trade (DFAT), where

his role was to advise DFAT on its governance and public sector programs in the international aid program. Prior to moving to Canberra, Graham was Senior Adviser and Head of the Governance and Anti-Corruption Secretariat Governance at the World Bank. He was responsible for the preparation and drafting of the Bank's 2012 Governance and Anti-Corruption Strategy. Before joining the World Bank, Graham spent 16 years with UK Department for International Development (DFID) and (really) enjoyed postings to Fiji, Kenya and Uganda. In 1996 he helped establish DFID's 'Governance and Institutions Department'. His last two DFID Senior Civil Service posts were in London as Head of Africa Policy Department and then Head of Governance and Social Development.

Graham was one of the key contributors to the UK's 2006 Development White Paper, "*Making Governance Work for the Poor*". He began his career as an economist in the Central Planning Office in Fiji, which was followed by appointments in the National Planning and Statistics Office in Vanuatu, in Rukwa region in South-West Tanzania with NORAD, and a lectureship teaching development studies at the UK's University of Bradford. Graham has degrees in economics, urban planning and business administration.

[@abtassociates](#)

Melissa Brown

Acting Deputy Assistant Administrator
USAID Bureau for Democracy,
Conflict and Humanitarian Assistance



Melissa Brown is the acting deputy assistant administrator in USAID's Bureau for Democracy, Conflict, and Humanitarian Assistance. She has more than 20 years of experience with USAID and the U.S. Department of State on a wide range of democracy

and governance, conflict mitigation and fragile state initiatives. Prior to her current position, she was the director of the Bureau for Democracy, Conflict, and Humanitarian Assistance's Office of Conflict Management and Mitigation. She also served as the deputy director of USAID's Office of Policy in the Bureau of Policy, Planning and Learning. Ms. Brown joined USAID in 1994 as a Presidential Management Intern helping to establish the Global Bureau's Center for Democracy and Governance. She has extensive experience in sub-Saharan Africa, including a Foreign Service tour with USAID/Nigeria.

Ms. Brown has been a senior advisor at the U.S. Department of State in both the Secretary of State's Office of the Coordinator for Reconstruction and Stabilization and the Office of Foreign Assistance. She has held several senior policy roles in USAID, including in USAID's Bureau for Policy and Program Coordination where she handled policy and donor engagement related to fragile states and conflict, and in USAID's Office of the Chief Operating Officer. Ms. Brown was also a United Nations Association Fellow at the World Bank. She holds a Master of Science in Foreign Service degree from Georgetown University.

[@USAID_DCHA](#)

Panel 1: Thinking and Working Politically: Yin and Yang

Juan Pardinas

Director

Mexican Institute for Competitiveness



Dr. Juan Pardinas has been the General Director at the Mexican Institute for Competitiveness (IMCO) since 2012.

He obtained his PhD in Government and Public Policy from the London School of Economics and Political Science

(LSE), authoring a thesis on the deficient infrastructure for accountability in public spending. Dr. Pardinas holds a Master's Degree in Economics from the University of Sophia in Tokyo, Japan; and a BA in Political Science from the National Autonomous University of Mexico (UNAM).

Through his leadership, IMCO has become renowned for its significant contributions to public policy, including evidence-based, actionable proposals to promote transparency and accountability.

He was a correspondent for CNN (Spanish) in India, Japan, and the Philippines for two years, and has authored “*Tú y tu voto construyen la democracia*” (You and Your Vote Build Democracy) and “*Impuestos, ¿un mal necesario*” (Taxes, a Necessary Evil?). He is a regular commentator on broadcast media programs. Dr. Pardinas writes a weekly OpEd in the national newspaper Reforma.

[@JEPardinas](#) [@imcomx](#)

Charles Cadwell

Director,

Center on International Development and Governance,
Urban Institute



Charles Cadwell is a lawyer who has worked with economists and other social scientists to integrate political economy thinking into development practice since 1990 when he helped Professor Mancur Olson establish and grow the IRIS Center in the University

of Maryland's Department of Economics. Since 2007 he has led the Urban Institute's Center on International Development and Governance. Research and experience in more than 70 countries at IRIS and at the Urban Institute suggest that institutions and their governance are keys to development, but that donors face their own political economy constraints in acknowledging this or addressing it in the design of programs. Examples of Urban Institute work in this field currently includes activity in Kenya's newly devolved counties, Tanzania's local health services and a 14 country examination of obstacles to urban service delivery. Cadwell has worked on these issues for the Dutch Foreign Ministry, the World Bank and USAID.

He teaches at the George Washington University's Elliott School where his syllabus includes articles that now find the light of day in Michael Woolcock's book with Andrews and Pritchett. His U.S. preparation for this work includes stints at the White House Office of Consumer Affairs, an advocacy and research role at the Small Business Administration, private law practice and education at Yale College and GWU's National Law Center.

[@ChasCadwell](#) [@urbaninstitute](#)

Panel 2: Effective Governance: Lessons in Transparency and Accountability

Tiernan Mennen MODERATOR

Vice President, Governance
Abt Associates



Tiernan Mennen is a Vice President, Governance at Abt Associates. A lawyer by training, he has worked in international development in more than 30 countries, including long-term positions in Sri Lanka, Bolivia, South Sudan and Hungary. Before joining Abt, he was Chief of Party for a USAID-funded justice reform and civil society project in Sri Lanka, director of land rights and governance projects for Chemonics, and an international human rights lawyer for the Open Society Foundations. A native of Buffalo, NY, he was a Peace Corps volunteer in Honduras and holds degrees from Cornell Law and SAIS-Johns Hopkins.

[@tiernanmennen](#) [@abtassociates](#)

Ania Calderón

Executive Director
Open Data Charter



Ania Calderón is Executive Director of the Open Data Charter, a network of governments and organizations committed to achieving a world where data is used as a public good to empower people in order to build more prosperous, equitable and just societies. She led the national open data policy in Mexico for the past three years, heading a 30-person team delivering a key presidential mandate, where she headed capacity building programs across more than 200 public institutions, developed tools and platforms to enable the release of standardized data, built channels to increase the ability of citizens to inform data release and started a national open data network of over 40 cities working to improve service delivery. She worked to strengthen open data commitments globally, such as with the G20, Anti-corruption Summit and multiple regional and bilateral declarations.

She has prior experience as founder and director of a non-profit organization that focused on promoting citizen engagement in shaping Mexico City's public agenda.

[@aniacalderon](#) [@opendatacharter](#)

Mark Robinson

Global Director, Governance
World Resources Institute



Mark Robinson is Global Director, Governance at the World Resources Institute in Washington, DC, a leading global think tank on sustainable development. He is responsible for managing the Governance Center of Excellence, leading governance work across the various program initiatives of the Institute, and integrating governance perspectives into climate and sustainable development. Mark previously held senior leadership and management positions in government, a private foundation, and several think tanks and research organizations over a career in governance and international development spanning more than 25 years.

Mark has occupied senior leadership roles at the UK Department for International Development (DFID) with responsibility for strengthening professional skills, contributing to policy development, and improving the quality of evidence and results in governance and conflict. Mark previously served as Team Leader and Research Fellow in the Governance Research Team at the Institute of Development Studies, Program Officer for Governance and Civil Society at the Ford Foundation in India, and a Fellow at the Overseas Development Institute in London. With a DPhil in Comparative Politics from the University of Sussex, Mark has extensive experience of operational work across a range of sectors and organisations in South Asia and sub-Saharan Africa and a strong track record of publication.

[@markrWRI](#) [@WRIGovernance](#) [@WorldResources](#)

Panel 2: Effective Governance: Lessons in Transparency and Accountability

Nathaniel Heller

Managing Director
Results for Development



Nathaniel Heller is a Managing Director at the Results for Development Institute (R4D) and leads R4D's Governance Program. At R4D, Nathaniel works to harness citizen-centric transparency and accountability efforts as drivers of development outcomes.

Prior to joining R4D, Nathaniel co-founded and led Global Integrity, a non-profit organization that promotes government transparency and accountability worldwide. During his tenure leading Global Integrity, Nathaniel conceptualized and established the OpenGov Hub, the world's first open government-themed co-working community with locations in Washington, DC and Kathmandu, Nepal. He also created an emerging markets research company servicing consulting firms and hedge funds, now Foglamp Research, that was successfully spun off from Global Integrity in 2013.

Prior to co-founding Global Integrity, Nathaniel served at the U.S. Department of State focusing on European political-military affairs; as a fellow at the Center for Public Integrity reporting on public sector accountability and ethics issues; and as a foreign policy fellow to the late-Senator Edward Kennedy.

Nathaniel holds a Bachelor's degree in International Relations and Spanish Literature from the University of Delaware and a Master's degree from Georgetown University's School of Foreign Service. He currently serves as a civil society steering committee member of the Open Government Partnership and on the boards of Development Gateway and the engine room.

[@Integrilicious](#) [@results4dev](#)

Helene Grandvoinet

Lead Governance Specialist,
Governance Global Practice
The World Bank



Helene Grandvoinet is a governance expert, with twenty years of experience in research, policy dialogue, and project design and management on transparency and accountability, decentralization, public finances, justice reform, anti-corruption and

civil service reform. In her current position at the World Bank, she provides managerial and strategic support to the Global Governance Practice in the Africa region, coordinates governance inputs for Systematic Country Diagnosis and works closely with the Water and Sanitation global practice on governance bottlenecks to service delivery. Previously, she designed and managed projects in low capacity and fragile countries in the Africa region, and spearheaded the implementation of the governance and anti-corruption strategy as the Africa coordinator. She co-authored the book "Opening the Black Box: The Contextual Drivers of Social Accountability" as the Cluster leader of the Social Accountability team in the Social Development Department, where she built a very active Community of Practices on Social Accountability, expanded training and capacity building activities, and task-managed the Civil Society Fund.

[@wbg_gov](#)

ABT ASSOCIATES

Governance Portfolio

IMPROVING TRANSPARENCY AND GOVERNMENT ACCOUNTABILITY

KOMPAK

DFAT's KOMPAK Governance for Growth project works to reduce poverty in Indonesia. This Abt-led project supports the Government of Indonesia (GoI) to improve basic services and economic opportunities for the poor and vulnerable. KOMPAK delivers assistance to ensure that the 100 million poor and near poor improve their consumptions, their access to services and their ability to participate in the economy.

Working at both the national and sub-national levels, KOMPAK consolidates and builds on GoI and DFAT investments in community empowerment, service delivery, governance, and civil society strengthening by integrating these areas into a single facility.

Mexico Economic Policy Program

USAID's Mexico Economic Policy Program (MEPP)—*Programa de Política Económica de México*—works with the Mexican government and civil society organizations to make economic governance institutions more effective and accountable.

From 2013 to mid-2016, MEPP took a multi-faceted approach to improving transparency and open government in Mexico through increased productivity, business regulation, and competition, access to capital, commercial transactions, and citizen engagement. In its second phase, launched in 2016, MEPP is carrying out more targeted transparency and anti-corruption initiatives—focusing on procurement reform and business regulation and driving civic empowerment through public accountability.

Papua New Guinea Governance Facility

The Papua New Guinea Governance Facility (PGF) supports the government of PNG to strengthen the institutions and processes that contribute to security, stability and inclusive economic growth. PGF is designed around the concept that genuine human development lies in the interaction between effective states and active citizens; that engaged, empowered citizens interacting with their government and holding the state accountable for providing essential services is key to addressing poverty and inequality.

STRENGTHENING SYSTEMS TO DELIVER PUBLIC SERVICES

Government Technical Assistance Provider and Health Systems Strengthening Plus Project

In Senegal, Abt leads implementation of two USAID-funded projects that are addressing governance issues to improve health outcomes. Under the Government Technical Assistance Provider (GoTAP) project, Abt supports the Senegal Ministry of Health (MOH) and USAID in providing high quality analytic, management, and logistic support services. GoTAP uses government-to-government programming to accelerate and sustain health gains, ensuring that project's approach reinforces the MOH's ability to effectively steward the health system.

Health Finance and Governance

The Health Finance and Governance (HFG) Project is USAID's flagship global health systems strengthening project and supports countries as they strive to improve their health systems and ensure health gains are preserved. The HFG project applies cross-cutting strategies—capacity building, gender, and incentives—to fundamentally strengthen health systems in ways that benefit all health services, including those for maternal and child health, malaria, and HIV and AIDS, and to build resiliency and reach key populations, like women and children. HFG works across more than 30 countries.

Health Systems 20/20

Health Systems 20/20 was USAID's global health project working to strengthen health systems by using an integrated approach to address the financing, governance, operational, and capacity constraints to the use of life-saving priority health services. The Health Systems 20/20 project was a Leader with Associates cooperative agreement through USAID's Health Systems Division within the Global Health Bureau.

Partnership for Transforming Health Systems 2

For eight years, Abt led the implementation of the Partnership for Transforming Health Systems 2 (PATHS2) project in Nigeria. With funding from the U.K. Department

for International Development, Abt worked in five states across the country to improve planning, financing, and delivery of sustainable, replicable, and pro-poor health services. Through PATHS2, Abt helped enact the National Health Act in December 2015, which had been debated for more than a decade and supported the development of the first National Strategic Development Plan.

Public Sector Systems Strengthening Project

Under the USAID-funded Public Sector Systems Strengthening (PS3) project, Abt supports the Government of Tanzania to deliver high quality public services in an increasingly decentralized environment. Abt is strengthening the capacity of public sector agencies at the national and local levels to promote inclusive and evidence-based planning, management, and delivery of health and other public services. The PS3 project focuses on five key components: governance and citizen engagement, human resources, public financial management, information system, and operations research.

Zambia Systems for Better Health

Abt is the lead implementer for the USAID-funded Systems for Better Health program in Zambia. This five-year project focuses on increasing the quality, availability, and use of priority health services in Zambia. A key component of this work is supporting local governments at the provincial and district levels to strengthen their public financial management practices.

EMPOWERING COMMUNITIES FOR EQUITY AND INCLUSION

MAMPU

The MAMPU Empowering Indonesian Women for Poverty Reduction Program aims to improve the lives of poor rural and urban women by increasing access to jobs and social protection, improving conditions for overseas migrant laborers, and strengthening the leadership in the areas of maternal health and combatting violence against women. Led by Abt the program works with national women's and gender-interested organizations and their local partners to forge coalitions with others in the public and private sectors, advocating and advancing reforms that address poverty reduction for women.

Participatory Mapping and Planning Project

The Abt-managed Participatory Mapping and Planning (PMaP-1) project—launched under the Millennium Challenge Account Indonesia in 2015—improves land use governance in rural Indonesia through accurate, locally accepted spatial and land-use data. In 114 villages, it organized community-involved processes of boundary setting (VBS) and resource mapping (RM) within four districts. By resolving uncertainty, villages and district governments can more effectively govern land use and plan sustainable land practices, and developers can invest in renewable energy systems for reliable electricity—ultimately improving lives, livelihoods, and service delivery.

Timor-Leste Partnership for Human Development

DFAT's Partnership for Human Development (PHD) represents Australia's long-term vision for enhancing human development in Timor-Leste over the next decade. This Abt-led project brings together diverse activities in health, education, sanitation, water, nutrition, gender equality, disability and social protection into a single program to maximize effectiveness, relevance and performance. Improved human development will ensure that coming generations of Timorese people are better able to lead, contribute to and benefit from their nation's economic and social development. The PHD is managed by Abt and will coordinate AUD \$120 million from 2016-2021.

Zambia Integrated Systems Strengthening Program

The Zambia Integrated Systems Strengthening Program (ZISSP) was a four-and-a-half year USAID-funded project led by Abt. Through ZISSP, Abt helped increase the use of quality, high-impact health services through a holistic approach that included strengthening management processes and capacity at all levels of the health system in Zambia. ZISSP also engaged local communities to encourage the use of public health services by Zambians and their families.

Bold Thinking Across Sectors

AT ABT ASSOCIATES

Abt brings together an exemplary, multidisciplinary team to the field of governance. Working in more than 60 countries worldwide, Abt supports participatory processes that empower citizens of the world and promote accountability and transparent governance across sectors. Whatever the context, we think and work politically to reflect local circumstances and empower change agents to have the maximum chance of success. Sustainable development means promoting sustainable institutions.



Gafar Alawode, MD, MS
HFG Nigeria Chief of Party

- Political economy of health policy
- Capacity development/institutional capacity strengthening
- Sectoral coordination and intersectional collaboration straightening
- Policymaking
- Domestic resource mobilization



Martha Benezet, MS
Senior Associate/Scientist

- Policymaking
- Decentralized health systems strengthening
- Community engagement/civil society strengthening
- Institutional strengthening and oversight
- Capacity development



Rebecca Bronheim, MPH
Senior Associate

- Decentralization
- Transparency and accountability
- Public financial management
- Policymaking
- Institutional strengthening



Bettina Brunner, MCRP
Senior Associate

- Private sector engagement
- Public private partnerships
- Public sector stewardship
- Capacity development
- Policymaking



Catherine Connor, MBA
Principal Associate

- Health policy
- Health systems and institutional strengthening
- Resource tracking
- Performance-based incentives



Bob Fryatt, MD, MPH

Principal Associate

- Institutional development
- Public sector reform
- Public-private partnerships
- Purchasing and contracting



Tim Kessler, PHD

**Mexico Economic Policy Program
Chief of Party (General Director)**

- Technical assistance to strengthen or create transparency / accountability mechanism
- Development of multi-stakeholder alliances
- Creation of legally binding code of conduct
- Development and adoption of data transparency measures



Michèle Olivier Laird, MPAff

Principal Associate

- National and subnational accountability and transparency
- Return on investment of public spending/public sector investment
- Budget planning and execution
- Public-private partnerships; public sector infrastructure finance
- Civil society engagement to promote public sector transparency and accountability
- Quality control of open data and e-governance technical assistance



Peter M. Levine, MS

Principal Associate/Agriculture and Food Security Practice Lead

- Participatory land use planning and multi-stakeholder engagement
- Corporate governance for private, public, and non-governmental institutions
- Integrated food security programming and sub-national budgeting
- Nexus of law and economics for financial markets development



Charlotte Mack-Heller, MS, MPP

Principal Associate

- Regional, national, and local government strengthening for climate resilience and sustainability
- International climate change policy and governance frameworks
- Sub-national land use and development planning
- Natural resource management of forests, watersheds, agriculture, and coastal resources



Jean Margaritis, MS

Principal Associate/Scientist

- Community engagement
- Civil society strengthening
- Institutional strengthening
- Capacity development



Tiernan Mennen, JD

Vice President, Governance

- Democracy and governance
- Rule of Law and judicial reform
- Human rights and access to justice
- Transparency and anticorruption
- Civil society engagement and strengthening
- Land tenure and property rights
- Post-conflict development



Mario Josué Montes de Oca, BE

Mexico Economic Policy Program Open Government Data Specialist

- Electronic platform design and development for public sector information disclosure
- Information architecture
- Data processing and management
- Software design related to transparency and anti-corruption mechanisms



Noel Nahounou, MD, MPH
HFG Cote d'Ivoire Chief of Party

- Domestic resource mobilization
- Decentralization
- Transparency and accountability
- Institutional strengthening



Sheila O'Dougherty, MHA
Principal Associate/Scientist
Institutional strengthening

- Public financial management
- Policymaking
- Transparency and accountability



Ana Ogarrío, MS
Senior Public Works Policy Specialist,
Mexico Economic Policy Program

- Public works and procurement transparency
- Transparency and government accountability
- Civil society engagement to promote public sector information disclosure and use of government data
- Sustainable mobility and urban development



Christine Ohresser-Joumard, MS
Principal Associate

- Agricultural policy development
- Subnational and local government strengthening
- Using data for decision making and supporting evidence based policy making
- Public investment agricultural sector



Mikell O'Mealy, MS
Senior Associate

- Public investment in environment, natural resources and climate change sector
- Subnational and local government strengthening in climate change adaptation
- Civil society engagement and national and regional capacity building.
- Sustainable management of coastal and marine resources



Stephen Pelliccia, JD
Division Vice President,
International Economic Growth

- Rule of Law
- Human Rights
- Subnational and local governance
- Environmental policy reform
- Post conflict stabilization
- Institutional strengthening



Isabel Sandoval, BA PSCI/IR
Mexico Economic Policy Program
Open Data Specialist

- Open data policy
- Adoption and development of open data institutional mechanisms
- Open data capacity-building for government officials
- Promotion of citizen engagement in using open data tools
- Development of open data/transparency standards on business regulation and public procurement



Diana R. Silimperi, MD
Division Vice President, International Health

- Institutional strengthening
- Sub national and local governance, including municipal governance
- Post conflict stabilization
- Public-private partnerships and private sector engagement
- Health system strengthening, focused on health finance and governance



Lisa Tarantino, MIA
Senior Associate

- Private sector engagement
- Health finance and governance
- Health system strengthening
- Health policy



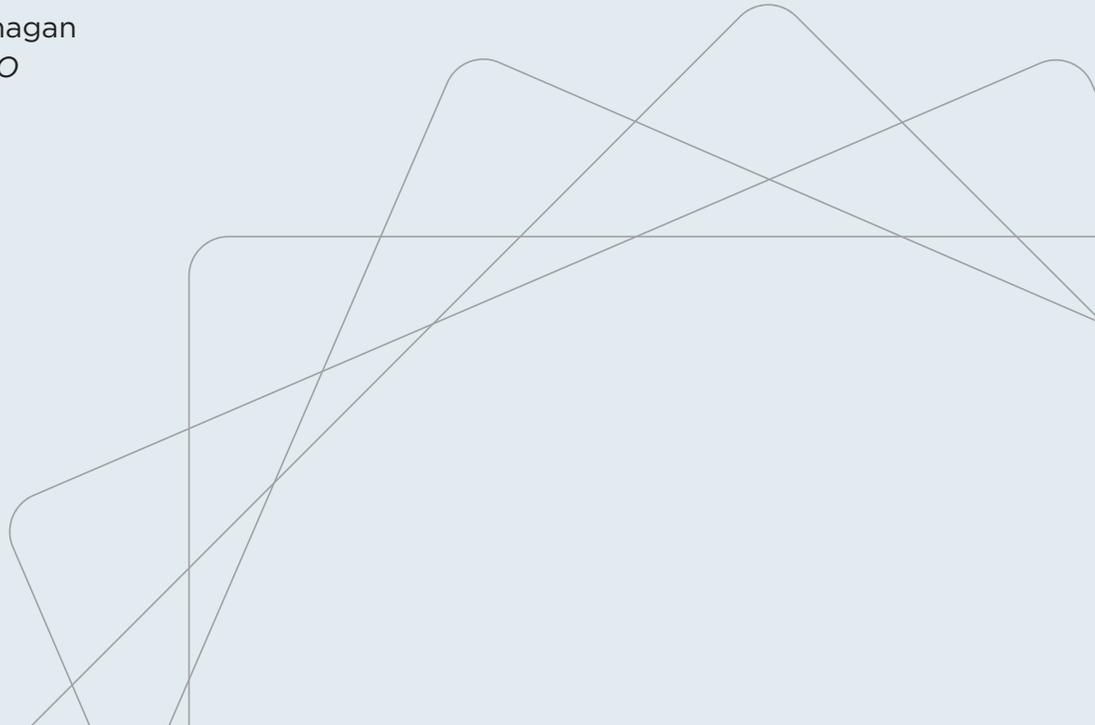
Graham Teskey
Principal Technical Lead, Governance

- Governance and public sector programs
- International aid program
- Governance and anti-corruption Strategy development
- "Making Governance Work for the Poor"
- Transparency and accountability
- Policy development
- Institutional strengthening

“

Complex challenges demand a multidisciplinary approach. Abt is working on the front lines every day collaborating with our clients, partners and the community to tackle the toughest challenges. It's what we do best.”

—Kathleen L. Flanagan
President and CEO





**BOLD
THINKERS
DRIVING
REAL-WORLD
IMPACT**

OUR MISSION

To improve the quality of life and economic well-being of people worldwide.

For more information contact:

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